



April 11, 2018

IOF Member Federations

Dear Member Federations;

RE: Final Consultation on the IOF Strategic Directions 2019 – 2022 and Focus Areas until the General Assembly in 2020

Attached with this letter is the IOF Council's proposal regarding Strategic Directions and Focus Areas for the upcoming period. These documents and corresponding budgets will be approved by the IOF General Assembly in Prague, October 6, 2018.

The Council would therefore like to have consultation feedback regarding the document. Feedback, to be considered, should be received at the latest on June 10, 2018.

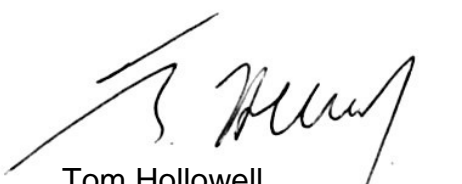
Please note that based upon the feedback from prior consultation rounds regarding Strategic Directions and Activity Plans, the Council has modified the structure from previous Strategic Directions. Highlights of the changes in structure are:

- Shortening of the period for the Strategic Directions from 6 to 4 years.
- Strategic Directions simplified with descriptive values included.
- The previous detailed "Activity Plan" has been replaced by "Focus Areas until the next General Assembly".
- The Focus Areas are related to the Strategic Directions Main Goal regarding attractiveness, and to the ambitions of Olympic inclusion and good governance.
- Each Focus Area lists Goals to be achieved by the next General Assembly in 2020, and Route Choices to support the goals. Goals and Focus Areas have been reduced in accordance with feedback from prior consultations.
- The Focus Areas will be revised and updated for approval at the General Assembly 2020, for the period until the General Assembly in 2022.

The Council would like feedback on the overall structure and all parts of the document.

Please send consultation feedback to the e-mail address iof@orienteering.org by June 10, 2018.

Best regards,



Tom Hollowell
IOF Secretary General/CEO